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MARYLAND BOARD OF NURSING

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OPEN SESSION

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The Maryland Board of Nursing board meeting was held on Wednesday, October 26, 2022, at 4140 Patterson Avenue, Baltimore, Maryland 21215, commencing at 9:00 a.m. before Edward Bullock, Notary Public in and for the State of Maryland.

AUDIO RECORDING TRANSCRIBED BY: Edward Bullock, DCR
REPORTED BY: Edward Bullock, Notary Public

1 APPEARANCES:

2

3 MICHAEL CONTI, Assistant Attorney General

4 KATHERINE CUMMINGS, Assistant Attorney General

5 Office of the Attorney General

6 State of Maryland

7 Department of Health & Mental Hygiene

8 300 West Preston Street

9 Baltimore, Maryland 21201

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1 BOARD MEMBER APPEARANCES:
2
3 GARY HICKS, RN Member, Board President
4 ANN TURNER, RN Member, Board Secretary
5 M. DAWNE HAYWARD, RN Member
6 EMALIE GIBBONS-BAKER, APRN Member (via telephone)
7 AUDREY CASSIDY, Consumer Member
8 SUSAN STEINBERG, Consumer Member
9 SUSAN LYONS, APRN Member
10 JACQUELINE HILL, RN Member, BS Educator
11 ROBIN HILL, RN Member, LPN Educator
12 HEATHER WESTERFIELD, RN Member
13 CHRISTINE LECHLITER, RN Member
14 NICOLE BEESON, RN, Administrator Member
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1 ALSO PRESENT:
2
3 KAREN E.B. EVANS, Executive Director
4 RHONDA SCOTT, Deputy Director
5 KAREN BROWN, PIA Coordinator
6 CAROLYN BAILEY, Director of Licensure
7 LAKIA JACKSON, Paralegal
8 MONICA MENTZER, Manager, Practice
9 IMAN FARID, Health Policy Analyst (via telephone)
10 AMBER HAVENS-BERNAL, Discipline Department
11 SARA TONGUE, Investigations
12 SHAWNTA' BATES, Complaints/Investigations
13 MAXINE TRAYNHAM, Fiscal Management
14 LANIER DANIELS, Investigations
15 DELLA SANDERS, Backgrounds
16 VALENCIA JACKSON, Safe Practice
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1 AUDIENCE MEMBERS:

2 TIJUANA GRIFFIN, Washington Adventist University

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C O N T E N T S		
SECTION	DESCRIPTION	PAGE
No. 1.....	Call to Order/Roll Call/Updates.	7
No. 2.....	Approval of Consent Agenda.	12
No. 3.....	Discussion of Items Removed	
	From the Consent Agenda.	N/A
No. 4.....	Education.	N/A
No. 5.....	Certifications.	N/A
No. 6.....	Licensure and Advanced Practice.	N/A
No. 7.....	Legislative Affairs.	16
No. 8.....	Direct Entry Midwives and Electrology.	N/A
No. 9.....	Quarterly Reports.	59
No. 10.....	Other Matters.	N/A
14		
15		
16		
17		
18		
19		
20		
21		

1 P R O C E E D I N G S

2 MR. HICKS: Good morning, everyone. We are
3 going to go ahead and get started. If we can get a
4 motion to go into Open Session.

5 MS. ROBIN HILL: So moved. Dr. Robin Hill.

6 MR. HICKS: Dr. Robin Hill.

7 MS. HAYWARD: Second. Hayward.

8 MR. HICKS: Hayward. All in favor?

9 ALL: Aye.

10 MR. HICKS: Opposed?

11 (No oppositions)

12 MR. HICKS: Motion carries. We will start with
13 roll call in the room. Ms. Beeson?

14 MS. BEESON: Nicole Beeson, nurse administrator
15 member.

16 MS. CASSIDY: Audrey Cassidy, consumer member.

17 MS. LECHLITER: Chrissy Lechliter,
18 administrator member.

19 MS. TURNER: Ann Turner, RN member.

20 MS. HAYWARD: Dawne Hayward, RN member.

21 MS. JACQUELINE HILL: Dr. Jacqueline Hill, RN,

1 educator member.

2 MS. STEINBERG: Susan Lyons, consumer member.

3 MS. LYONS: Susan Lyons, RN member, advanced
4 practice nursing.

5 MS. WESTERFIELD: Heather Westerfield, RN
6 member, associate degree nursing.

7 MS. ROBIN HILL: Dr. Robin Hill, RN member,
8 practical nursing educator member.

9 MR. HICKS: Do I have any Board members online?

10 (No response)

11 MR. HICKS: All right. We will move onto Board
12 of Nursing Updates. Ms. Evans?

13 MS. EVANS: Good morning, everyone.

14 ALL: Good morning.

15 MS. EVANS: The best of the news of the day for
16 the Board is that we have a new director of licensure
17 Carolyn Bailey. We are so excited.

18 (Applause)

19 MS. EVANS: So, welcome, Carolyn.

20 MS. BAILEY: Thank you. I am glad to be here.

21 MS. EVANS: We are going to orient her and give

1 her a few weeks before we let Gary meet her.

2 (Laughter)

3 MS. HAYWARD: You missed it. They already
4 introduced themselves to each other.

5 MS. EVANS: Oh, they did?

6 MR. HICKS: I gave her the warning already.

7 (Laughter)

8 MS. EVANS: Okay. As far as with what the
9 Board has been up to, we have had a lot of external
10 meetings with Maryland Nursing Association as well as
11 looking at the advanced practice compact. I was a
12 panelist at the MNA convention, so I spoke on workforce
13 shortages as well as compacts overall with a fellow
14 executive officer from physical therapy. So, we were
15 both there as well as NCSBN.

16 I did a site visit since I've last seen you at
17 Morgan State University. We will get that information
18 back to you. Both Iman, Rhonda, and I have been
19 attending the Workforce Commission meetings and
20 subcommittees for that over the last month. They are
21 approximately every other week for some. We did receive

1 a 1135 waiver for long-term care for the temporary
2 nursing assistant. So, I will be working with Dr. Tricia
3 Nay this week, actually, to submit our monthly report on
4 that. I have also set up a meeting with
5 long-term care and the vendor, Credentia, to solve the
6 concerns that they have. So, I will just be there as a
7 mediator to get everything accomplished and to make sure
8 that everyone understands their role.

9 We have sent out, as far as the TNAs are
10 concerned, we have sent out applications. Everything is
11 online for someone to download. I want to thank Mike and
12 Katie -- well, I guess I will save Mike -- Katie for the
13 guidance document she wrote for long-term care.
14 Excellent job. It is online for you to see for yourself.

15 We also met with Senator Lee for the Chinese
16 language for CNAs. They have a concern about meeting
17 that community's needs as far as language is concerned.
18 It was an easy fit, so that was wonderful. I don't get
19 those every day. So, we were able to satisfy that
20 particular community so we were happy about that. And
21 also attending labor committees for workforce shortages,

1 and then there is the apprenticeship programs that they
2 would like to do now. So, part of the labor committee is
3 having LPNs in an apprenticeship program. And Howard
4 Community College is getting ready to start one, and they
5 just need to give us what we need.

6 I also want to tell you that we actually got a
7 wonderful letter from the Maryland Community Center
8 thanking us for everything that we do at the Board, as
9 well as understanding that we don't have enough staff in
10 order to properly function as a board. So, they just
11 wanted to give their support to us, and I thought that
12 was awesome, as well as the chief nursing officers. So,
13 I don't want to leave them out. Yes, they've definitely
14 given us their support and understanding that we are
15 working with half of the staff that we even had last
16 year. And so, we're doing the best we can. A couple of
17 our team members are burning out, so I'm concerned
18 because I don't want them to leave. But I just did want
19 to give you that we did get those two letters, and the
20 first letter was copied to the Secretary's Office.

21 Did I miss anything?

1 MR. HICKS: I don't think so.

2 MS. EVANS: Okay.

3 MR. HICKS: Any questions for Ms. Evans?

4 MS. JACQUELINE HILL: It's good to have some
5 positive news.

6 MS. EVANS: Yes, it is. I can just say, the
7 team has been working hard and working overtime to their
8 best, but they are tired because we've been doing this
9 for a while now. So, I just want to make sure that
10 everyone stays healthy so we can maintain them.

11 MR HICKS: Thank you. So, we will move down
12 for the Approval of the Consent Agenda. I do want to
13 make a note before I call for the vote on the Consent
14 Agenda that the folks that are listed, or the programs
15 that are listed here, were actually reviewed by the
16 Practice and Education Committee and not the CNA Advisory
17 Committee. That committee continues to struggle to get a
18 Quorum. So, just note that it has been reviewed by a
19 committee, just not the CNA Advisory Committee.

20 MS. EVANS: Can I make a statement about that?

21 MR. HICKS: Sure.

1 MS. EVANS: So, for the CNA Advisory Committee,
2 I am going to ask the Board, and probably Mr. Hicks, to
3 please speak with them. This is the third month in a row
4 that they have not met. It really causes -- it causes
5 work that's needed for the Board not to be done, and
6 luckily we have the Practice and Education Committee, but
7 it really should be the CNA Advisory Committee that needs
8 to do their job because there's other things that that
9 committee does, it's not just the schools, it's also for
10 the Discipline piece, as well as reviewing the Report of
11 Investigations and seeing who needs to go farther. So,
12 we haven't been able to do that piece which is not good
13 because now I do not want to delay anybody's due process.
14 So, I am going to ask if you can speak with them. I
15 spoke with them this month and told them that I was
16 bringing it to the Board. So, we need to do that.

17 The other item I would like for a suggestion is
18 that now that we have a variety of categories for the CNA
19 Advisory Committee, I don't think "CNA" is a great name
20 for it anymore. It should be the Certification Advisory
21 Committee because we have DTs; we have MTs; we have CNAs.

1 It's not just one category. So, that would require a
2 statute change, but I would like to tell you to ask for
3 that. The other piece is that I will be putting up four
4 more members to come in, and they need to choose those
5 new members as well.

6 MR. HICKS: If they are not there, the work
7 doesn't get done. Like Karen said, it is a very vital
8 committee to do what we have to do for our programs, for
9 our constituents, and everything. So, I will be meeting
10 with them.

11 MR. CONTI: Just as a point of statutory
12 language, it actually just refers to it as an advisory
13 committee. It doesn't actually say "CNA Advisory
14 Committee". So, we can look at the regulations to see if
15 those identify it as a CNA Advisory Committee, but the
16 law just identifies it as an Advisory Committee.

17 MS. EVANS: Well, that's good. That will be an
18 easy change.

19 MR. HICKS: So, with that being said, is there
20 a motion to approve the Consent Agenda?

21 MS. JACQUELINE HILL: Motion to approve. Dr.

1 Jackie Hill.

2 MR. HICKS: Dr. Jacqueline Hill.

3 MS. BEESON: Second. Beeson.

4 MR. HICKS: Beeson. All in favor?

5 ALL: Aye.

6 MR. HICKS: Opposed?

7 (No oppositions)

8 MR. HICKS: Motion carries. We will move down

9 to -- there is nothing to discuss for Removal of the

10 Consent Agenda. We will table Education as well as

11 Certification and Licensed and Advanced Practice, as well

12 as Legislative.

13 MR. CONTI: For Legislative we do have some.

14 MR. HICKS: Iman, are you on?

15 MS. FARID: Yes, I am here. Can you hear me?

16 MR. HICKS: Yep. You have something to present

17 for Legislative Affairs, correct?

18 MS. FARID: I do. Yes, I have a few items.

19 MR. HICKS: Okay.

20 MS. FARID: First, good morning, everyone.

21 Happy Wednesday. We do have quite a few items to discuss

1 so we will start with Item 7A. This serves more as an
2 FYI as it relates to two emergency proposals that were
3 submitted by the Board of Nursing.

4 The first relates to COMAR 10.27.01:
5 Examination and Licensure. This emergency proposal was
6 submitted in early-Spring of this year, and was recently
7 published in the Maryland Register on October 7th.
8 Emergency status for these regulations began on September
9 7th of 2022, and this status will expire on March 5th of
10 2023. As a quick reminder, this emergency proposal
11 governed the practice of nursing graduates. The
12 amendments to these regulations would allow an individual
13 to practice for a period of 120 days as a nursing
14 graduate under certain circumstances.

15 The second emergency proposal that was
16 submitted by the Board was COMAR 10.39.01: Certification
17 of Nursing Assistants. This regulation governs the
18 practice and certification of temporary nursing
19 assistants that Ms. Evans had previously mentioned.
20 These regulations were published in the Maryland Register
21 on October 21st, emergency status began on September 22nd

1 of 2022 and is set to expire on March 30th of 2023.

2 With that, are there any questions related to
3 these two emergency proposals?

4 MR. HICKS: Any questions for Iman?

5 (No questions posed)

6 MR. HICKS: All right, hearing none. You can
7 continue, Iman.

8 MS. FARID: Okay. The next three items I have
9 to present are the Board's Fiscal Year 2022 Joint
10 Chairmen's Reports. These reports were sent directly to
11 the Board members yesterday evening/earlier this morning.

12 We'll first be starting with Item 7B. This
13 Joint Chairmen's Report details efforts to resolve repeat
14 audit findings related to the absence of adequate
15 controls over collections and deposits as identified by
16 the Office of Legislative Audits.

17 Before I start, does everyone have access to
18 these reports? Because they are quite lengthy so it may
19 best serve the Board members to be able to visually see
20 them.

21 MR. HICKS: Yes, Iman. We have them.

1 MS. FARID: Perfect. So, in this report the
2 Office identified one finding and provided multiple
3 recommendations. The Finding Number 3 states that
4 controls over collections directly received at and the
5 deposits made by the Board of Nursing were not adequate
6 and duties related to cash receipts in licensing were not
7 properly segregated.

8 The first recommendation that was provided by
9 the Office of Legislative Audits, Recommendation 3A,
10 states that the Board should perform documented
11 verifications that credit card collections were deposited
12 and properly recorded in the State's accounting records.
13 The Board of Nursing estimates that this recommendation
14 was completed by December 31st of 2012.

15 As a quick summary of its current status, the
16 Board's manager of administrative services and director
17 of operations are currently tasked with performing
18 reviews, insuring documents, and verifications of credit
19 card payments are being effectively managed. These
20 reviews are conducted on a monthly basis and all standard
21 operating procedures have been updated to reflect these

1 fiscal tasks.

2 Recommendation 3B states that the Board should
3 continue investigative actions to determine whether the
4 aforementioned \$386,000.00 in unrecorded collections were
5 deposited and properly recorded in the State's accounting
6 records. The Board of Nursing completion date for this
7 task was set as October 31st of 2022. The Board
8 requested more information from the Department of
9 Information Technology related to the aforementioned
10 unrecorded collection. This particular issue was
11 previously addressed and concluded by the manager of
12 administrative services, and currently the Board is still
13 awaiting a response from the Department.

14 Recommendation 3C is to ensure that employees
15 processing collections are denied the system's capability
16 to issue or renew licenses, certificates, or permits, or
17 to update their related billing record. This particular
18 recommendation was not applicable to the Board of
19 Nursing.

20 Recommendation 3D in conjunction with the
21 Maryland Department of Health, the Board of Nursing

1 should perform a documented consideration of the
2 feasibility of using a bank lockbox account to receive
3 collections. The Board of Nursing completion date for
4 this recommendation was June 1st of 2022. The Board, in
5 consultation with the Maryland State Treasury, confirmed
6 that the State of Maryland will not open any lockbox
7 account for the foreseeable future. The Board did,
8 however, confirm with the State Treasury that the current
9 collection system that the Board uses was sufficient for
10 the storage and destruction of collected checks.

11 And finally, the last recommendation,
12 Recommendation 3E, requires the Board to periodically
13 reconcile licensing activity with the related collection.
14 The completion date for this task was set at July 31st of
15 2022. The Board's director of operations and manager of
16 administrative services have been trained to facilitate
17 the license reconciliation process, and all standard
18 operating procedures have been updated that govern this
19 particular fiscal responsibility.

20 With that, are there any questions related to
21 this Joint Chairmen's Report?

1 MR. HICKS: Any questions for Iman?

2 (No questions posed)

3 MR. HICKS: Everyone is shaking their head
4 "no," Iman. So, you can move.

5 MS. FARID: Yes. I will actually need the
6 Board to approve this Joint Chairmen's Report so that it
7 can be submitted to the Department of Legislative
8 Services on November 1st.

9 MR. HICKS: Okay. That's all you had to
10 address with the Joint Chairmen's Report?

11 MS. FARID: There's two others, but I'm not
12 sure if each report needs a separate vote.

13 (Whereupon, the Board President and Board
14 Counsel had a brief caucus.)

15 MR. HICKS: With that, is there a motion to
16 accept the report for the Joint Chairmen's Report as Iman
17 has outlined?

18 MS. ROBIN HILL: So moved. Dr. Robin Hill.

19 MR. HICKS: Dr. Robin Hill.

20 MS. HAYWARD: Second. Hayward.

21 MR. HICKS: Hayward. All in favor?

1 ALL: Aye

2 MR. HICKS: Opposed?

3 (No oppositions)

4 MR. HICKS: Motion carries.

5 MS. FARID: Thank you. The second report, Item
6 7C, details efforts to resolve repeat audit findings
7 related to providing sufficient oversight to ensure
8 complaints against licensees were investigated timely,
9 and passwords and account controls were sufficient and
10 protect critical data as identified by the Office of
11 Legislative Audits. The Office identifies three findings
12 and multiple recommendations per finding.

13 Finding Number One: The Board of Nursing did
14 not provide oversight to ensure that complaints against
15 licensees were investigated timely. A review conducted
16 by the Office of Legislative Audits disclosed that
17 numerous complaints were not investigated within one
18 year. Recommendation 1A states that the Board should
19 properly monitor complaints and develop a strategy to
20 ensure the timely disposition of complaints. The Board's
21 estimated date for completion for this task is by

1 December 31st of 2023. The Board currently maintains
2 multiple tracking logs that are reviewed on a weekly
3 basis by the director and manager of enforcement. The
4 Board also has plans to develop a focused audit tool once
5 the improvement manager has been employed.

6 The Board currently has obtained three nurse
7 investigators and one non-nurse investigator as part of
8 the investigation unit. Due to the high volume of cases
9 received on a monthly basis, experienced investigators
10 are assigned a workload of approximately 400 or more
11 cases each. The investigations unit reports that there
12 are approximately 5,000 total cases for the Board to
13 investigate, including cold cases. The Complaints
14 Investigations Department collectively identified that
15 they would need at least 17 additional full-time
16 employees to manage current operational demands.

17 Recommendation 1B states that the Board should
18 properly maintain tracking logs and ensure that the logs
19 reflect all critical information including key dates,
20 such as, initial receipt of a complaint. Efforts to
21 maintain tracking logs were temporarily disrupted due to

1 the Maryland Department of Health's network security
2 incident, however at this time the Complaints and
3 Investigations Department has built modified tracking
4 logs and has continued to review all complaints and
5 investigatory documents to reflect the critical
6 information that was outlined in Recommendation 1B.

7 Moving on to password and account control.
8 There are two findings for this topic.

9 MS. EVANS: Iman?

10 MS. FARID: Yes.

11 MS. EVANS: Can you hold on for one second,
12 please?

13 MS. FARID: Sure.

14 MS. EVANS: So, for the previous one that Iman
15 stated, 1A, the Board of Nursing, I had two years ago
16 requested an extension to the managing for results to
17 take us from 270 to 540, which is our current standard of
18 the last two years. So, OLA was in slightly before those
19 two years. So, I just wanted to make it for the record
20 that we really should be under 540 as opposed to one year
21 because that's what we submitted to Managing for Results

1 and have been following for over the last two years.

2 So, is that something we can adjust to state
3 where we are really?

4 MR. CONTI: You can state it on the record.

5 MS. EVANS: Yes. So, Iman, can you add that to
6 know where we currently stand? As far as managing
7 results are concerned, we are up to 540 days.

8 MS. FARID: Yes, absolutely.

9 MS. EVANS: Thank you.

10 MR. HICKS: Iman, you can continue.

11 MS. FARID: Finding Number 4: The Board of
12 Nursing did not perform documented system access reviews
13 of their licensing systems to ensure that user
14 capabilities were adequately restricted. As a result,
15 numerous users could unilaterally issue or renew
16 licenses, and current or former employees had unnecessary
17 system access. Recommendation 4A states that the Board
18 should perform documented periodic access reviews of the
19 licensing system. The Board completed this task back in
20 July 31st of 2021. The Board has established procedures
21 to ensure authorized staff have access to information

1 that is pertinent to their duties. At this time only
2 executive leadership can grant approval to change staff
3 member positions, and these permissions are reviewed on a
4 quarterly to semi-annual basis.

5 Recommendation 4B states that the Board should
6 establish online or manual controls to prevent users from
7 unilaterally issuing or renewing licenses, including
8 those noted above. The completion date for this task was
9 on July 31st of 2021. Similar to the last
10 recommendation, the Board has established controls to
11 prevent staff from unilaterally issuing or renewing
12 licenses. Access to license function has been revoked
13 from certain staff members, and this process is once
14 again monitored by executive leadership.

15 Recommendation 4C states that the Board should
16 ensure that users are assigned only those capabilities
17 needed to perform job duties and to eliminate unnecessary
18 access, including those noted above. The Board of
19 Nursing completed this recommendation on July 31st of
20 2021. An audit was conducted on June 23rd of 2021 where
21 it identified several individuals with access to

1 functions that were beyond their scope of employment.
2 Subsequent to that finding, restrictions to the online
3 databases were then applied.

4 The last finding, Finding Number 5, states that
5 passwords and account controls for the Board of Nursing
6 were not sufficient to properly protect critical data.

7 Recommendation 5A states that the Board should
8 implement strong controls over passwords and accounts
9 with critical applications in accordance with the
10 settings prescribed by the Information Technology
11 Security manual. The estimated Board completion date for
12 this task is January 31st of 2023.

13 As you may recall, on July 13th of 2022 the
14 Board met in Open Session to discuss proposals by the
15 Maryland Department of Health and the Department of
16 Information Technology to restore network access to the
17 Board. Based upon a review of written information that
18 was submitted, the Board voted to select the Department
19 of Information Technology Services to obtain full
20 internet connectivity and information technology
21 operations.

1 As a result of this vote, the Board must
2 complete the following tasks prior to reconnection. The
3 Board needs to establish a memorandum of understanding
4 with DoIT, the Board must establish a cost model,
5 purchase new computers, software, and security tools and
6 implement standard operating procedures to detail all
7 information technology efforts. All of these tasks must
8 be completed prior to implementing strong controls over
9 passwords and accounts for critical applications.

10 Lastly, Recommendation 5B: The Maryland
11 Department of Health needs to determine the extent to
12 which additional applications and account controls are
13 needed to protect licensee data for the remaining boards
14 and commissions. The completion date is estimated for
15 May 31st of 2023. The Board cannot begin engaging in the
16 process of supporting strong password requirements until
17 network reconnection with the Department of Information
18 Technology is complete.

19 With that, are there any questions related to
20 this Joint Chairmen's Report?

21 MR. HICKS: Any questions for Iman?

1 (No questions posed)

2 MR. HICKS: All right, hearing none.

3 MS. JACQUELINE HILL: I have a question.

4 MR. HICKS: I'm sorry. Dr. Hill?

5 MS. JACQUELINE HILL: Thank you, Iman, for that
6 comprehensive report. Under Recommendation 5A, where the
7 Board completion is January 31st, are we in line with
8 that timeline? Are we on track?

9 MS. FARID: I may need Karen --

10 MS. EVANS: I can answer.

11 MS. FARID: -- or Marvin to weigh-in to that.

12 MS. EVANS: No, I can answer that question. I
13 just have to remember which one it was, sorry.

14 So, we may not be able to meet that timeline
15 because we're dependent on DoIT. I signed the contract
16 last week, I believe, or the week before last. So, I can
17 say 2023. So, hopefully, the Winter of 2023 is what I'm
18 praying for, but we don't have a final deadline date.
19 The original date was for January of 2023, but since we
20 just signed contracts and everything --

21 MS. JACQUELINE HILL: So, will we have to

1 submit an addendum or a revised letter if we don't meet
2 the deadline?

3 MS. EVANS: So, I'm wondering if we could put
4 dependent on when DoIT hardwires us again. Maybe we can
5 add that addition to it.

6 MS. JACQUELINE HILL: Okay.

7 MS. WESTERFIELD: So, the cost model, the new
8 computer purchase, software implementing operating
9 procedures, those would all be good as long we get the
10 contract, we will meet that deadline?

11 MS. EVANS: We already have the contract.

12 MS. WESTERFIELD: Well, as long as -- well, you
13 said you were waiting for DoIT, too?

14 MS. EVANS: Well, we haven't been hardwired
15 yet. So, I don't know where we are in the process with
16 the other boards as far as who is going first with
17 hardwiring.

18 MS. WESTERFIELD: Can we change the date on
19 here, or no?

20 MS. EVANS: Well, that's why I stated that
21 depending on when DoIT completes the -- I don't know how

1 you want to word that.

2 MR. HICKS: Contingent?

3 MR. CONTI: Contingent.

4 MS. EVANS: Intention?

5 MR. HICKS: Contingent.

6 MS. EVANS: Contingent, thank you. Contingent

7 on DoIT. Do you have that, Iman?

8 MS. FARID: Yes, I do.

9 MS. EVANS: Any other questions?

10 MR. HICKS: Any other questions?

11 (No questions posed)

12 MR. HICKS: All right. So, is there a motion

13 to approve the responses for the Joint Chairmen's Report

14 that Iman has outlined and as amended?

15 MS. STEINBERG: So moved. Steinberg.

16 MR. HICKS: Steinberg.

17 MS. LYONS: Second. Lyons.

18 MR. HICKS: Lyons. All in favor?

19 ALL: Aye.

20 MR. HICKS: Opposed?

21 (No oppositions)

1 MR. HICKS: Motion carries.

2 MS. FARID: So, the last item for discussion is
3 Item 7D. This Joint Chairmen's Report details operations
4 related to the timeliness of investigations into
5 complaints and the associated impediments caused by
6 staffing issues. Please bear with me, this is quite a
7 lengthy report. So, I will do my best to summarize and
8 highlight each part.

9 The first topic that the Joint Chairmen's
10 Report has requested the Board to address is to provide
11 an overview of the process by which investigations into
12 complaints are handled including each step from the
13 receipt of the complaint to the conclusion.

14 The first step is the initial complaint intake.
15 This is performed by the Complaint's manager. This
16 employee is responsible for collecting certain
17 information which includes; the full complaint being
18 received, the priority of the complaint being identified
19 and then given to the director of enforcement for review,
20 a criminal history records check being performed, a
21 review of other disciplinary actions that are taken

1 either by the Maryland Board of Nursing or another state
2 board of nursing. Each complaint is then assigned a
3 number and then a new file is created. Each complaint is
4 then logged into several different tracking locations.
5 These may include the incoming complaints log, a master
6 tracking log, and tracked within MyLO. Each complaint is
7 then uploaded into the Sure Drive folder and is prepped
8 for the Complaint Triage Committee. Each month the
9 Complaint Triage Committee convenes twice to review
10 approximately 60 to 80 complaints. Each complaint is
11 then subsequently assigned a course track. And from this
12 track, the committee may make a following recommendation.
13 I won't read the summary of each of the recommendations
14 however I will highlight the titles. A case may be
15 referred to the Safe Practice Committee. A case may be
16 categorized as "Take No Action." A respondent may be
17 invited to attend a Pre-charge Committee meeting. The
18 case may be referred to another agency. A case may be
19 assigned "Take No Action," but an internal database alert
20 may be triggered. A respondent may be offered to
21 voluntarily surrender their license or certificate. And

1 lastly, a case may be assigned to the Investigations
2 Department with a priority number.

3 The next step usually is the Investigative
4 Assignment. A case may be assigned one or more
5 investigative types. I have provided the investigative
6 types in Appendix A that is at the end of the report for
7 more information. Each investigative type will be
8 researched and analyzed using different methods depending
9 on the constituent level of responsibility. I have
10 provided an example. For example, an individual that has
11 failed to renew their certificate to practice as a
12 certified nursing assistant will need to have certain
13 items reviewed including their wage and earnings during
14 the time they were practicing under a non-renewed
15 certificate. This may require the investigator to
16 subpoena employee records to confirm the individual's
17 employment and the number of hours worked. The
18 investigator will additionally need to determine if any
19 patient harm or discipline occurred during the time of
20 non-renewal. The complainant and respondent will then
21 need to be interviewed to determine if any attempts to

1 renew the certificate were made.

2 Next is the general investigation process. A
3 respondent will be sent a contact letter informing them
4 of the investigation and detailing the assigned
5 investigator's contact information. At this time the
6 investigator will submit subpoenas for records related to
7 the investigation. These could include; facility
8 investigative files, personnel records, facility policies
9 and procedures, attendance records, medical records,
10 financial records, video surveillance, autopsy reports
11 and death verifications, police reports, and true test
12 court documents. While the investigator waits for these
13 documentations, as it can take quite a bit of time to
14 receive, interviews will additionally be conducted with
15 the complainant or complainants, the respondent, and
16 witnesses. All records will be analyzed and synthesized
17 to evaluate any applicable nursing practices. The
18 investigator will also conduct thorough nursing research
19 to determine best practices while utilizing their
20 clinical judgment facility investigation. The
21 investigator will ask to obtain a written statement from

1 the respondent as it relates to the allegations, and will
2 then focus on any violations of the Nurse Practice Act.
3 At the end of the investigative process a comprehensive
4 Report of Investigation will be written to document all
5 investigative records and will be subsequently referred
6 to the Board and any committee for review and action.

7 The second item that the report addresses is
8 the number of authorized positions dedicated to
9 investigations, and positions filled from Fiscal Year
10 2020 through Fiscal Year 2022. As I mentioned in the
11 previous Joint Chairmen's Report, the Investigations
12 Department is currently composed of three nurse
13 investigators and one non-nurse investigator. The
14 Investigations Department currently has seven open job
15 positions, which I have outlined. At full capacity,
16 however, the Investigations Department should have a
17 total of ten nurse investigators, four non-nurse
18 investigators, a lead investigator, and four
19 administrative specialists.

20 I've provided an example of some barriers that
21 the Investigations Department has needed to address in

1 the past. The Board had previously attempted to
2 reclassify an employee position as a non-nurse
3 investigator. This role, however, was downgraded to a
4 health occupations investigator, and then the position
5 was subsequently frozen and was unattainable at the time.
6 So, this action had caused the Investigations Department
7 significant strain because they were unable to start
8 recruitment for his position or interview potential
9 candidates for this critical duty. I have also outlined
10 a few staffing changes that have occurred during Fiscal
11 2020 through Fiscal 2022 that is outlined within bullet
12 form.

13 Lastly, I wanted to provide more information on
14 the number of cases that are handled by the
15 Investigations Department. First, I think it's important
16 to highlight that the Department is bifurcated between
17 two categories; Cold Cases and Open Cases. Cold Cases
18 are defined as any open investigative case that has been
19 received by the Board from Fiscal Year 2017, 2018, or
20 earlier. As of June 30th of 2022 the Investigations
21 Department had approximately 5,000 cases to investigate.

1 Currently, there is one nurse investigator that has been
2 solely assigned to investigate approximately 2,800 cold
3 case files. This has let the team to only be able to
4 utilize three remaining investigators to review the open
5 cases. Each experienced investigator has been assigned
6 approximately 4- to 500 cases each, and the director of
7 enforcement additionally serves as a nurse investigator
8 and has been assigned 600 open cases in addition to her
9 other managerial job duties.

10 The manager of enforcement is another
11 individual within the Investigations Department however
12 she also assists the Complaints Department by processing
13 complaints and facilitating committee meetings monthly.
14 This, overall, has led approximately 1,500 cases
15 unattended due to the current staffing capacity. And I
16 think this really outlines that the current demands far
17 outweigh the Board's staffing capacity and resources to
18 be able to meet those demands.

19 The third topic in this report is to provide
20 current data on the timeliness of the investigations
21 through Fiscal 2022. So, I've provided two examples.

1 The first example relates to non-complex cases. An
2 example of a non-complex case could be an allegation of a
3 respondent working on a non-renewed license or
4 certificate. The average amount of time conducting an
5 investigation on a non-renewed allegation has been
6 provided in the table below. The total time that it
7 could take for this complaint could be 26.5 hours, and
8 that includes all of the steps that I had outlined
9 previously in the first section of this report.

10 The second example I have provided is for a
11 complex case. The example that I included was drug
12 diversion that involves multiple patients. I have
13 provided a time estimate completed investigation that may
14 involve five patients and six witnesses. The total time
15 for this investigation is 71 hours on average.

16 I would like to note that not all cases fall
17 directly within these two case types. It may actually
18 take more time for certain cases because it depends on
19 certain factors that the investigator must perform. A
20 few examples could include; traveling to the courthouse
21 to obtain true test copies of case dispositions, waiting

1 for the State Medical Examiner's Office to complete an
2 autopsy report, or collaborating with vital records to
3 obtain death certificates. Investigators may also meet
4 and communicate with other enforcement agencies such as
5 the Office of Controlled Substances or the Drug
6 Enforcement Agency.

7 And lastly, the final topic was for the Board
8 to identify barriers including staffing or other
9 resources. I have outlined two main barriers, however,
10 if there are any other barriers that should be outlined,
11 I would be more than happy to include them.

12 The first is staff retention. The
13 Investigations Department is severely understaffed and
14 the Board needs to employ qualified and competent staff
15 members to conduct thorough investigations.

16 The second category has been titled as, "An
17 Inaccurate Comparison to Other State Occupations Boards."
18 I have outlined in this report the amount of work that is
19 conducted per case is tremendous and can often result in
20 a report of investigation that could span between 12 to
21 30 pages for a relatively simple case, or up to 50 to 100

1 pages for a more complex case. The Board is continually
2 compared to other health occupations boards within the
3 State of Maryland in terms of the duties and
4 responsibilities are performed. However, the
5 Investigations Team, the effort to compile a
6 comprehensive report is not being replicated by the other
7 health occupations boards, however the comparison of
8 investigative duties between boards is still occurring.
9 The Board oversees several certificate and licensee
10 holders, and I have outlined all of those designations
11 within the first paragraph. Each investigator must be
12 well-informed about the practice standards for each
13 certificate or license holder including their setting and
14 practice area. I have included an example for certified
15 medication technicians that work within the developmental
16 disability setting and the assisted living setting
17 because their responsibilities and duties differ
18 depending on that setting. An investigator must,
19 nonetheless, be knowledgeable about the rules and
20 regulations of each practice setting and the six rights
21 of medication administration, as that is one of the most

1 common complaints that is received by the Board around
2 medication errors. I have also provided another example
3 that a Board investigator must also be well-versed in
4 conducting nursing research that is within the advanced
5 practice setting. I have included a number of advanced
6 practice specialties, however this list does not include
7 every specialty. Due to the scope of these specialties,
8 investigators often need to conduct extensive research on
9 clinical care standards; morbidity and mortality rates;
10 labs and assessment; and best practices before conducting
11 witness interviews or submitting subpoenas for further
12 investigations.

13 So, I think this report really comprehensively
14 shows the depth of research that the investigators must
15 complete for each and every case, the amount of hours
16 spent per case, and the report that is compiled as a
17 result of this effort. I will add that although it's not
18 mentioned in this report, the Board of Nursing has a gold
19 standard on how it conducts its complaints and
20 investigations process. Other boards of nursing often
21 ask the Board of Nursing on inquiries on how we conduct

1 our process because it is so thorough. And we have also
2 partnered with other agencies outside of the Health
3 Occupations Board because we have been seen as reliable
4 partners within the investigative process.

5 So, with that, are there any questions related
6 to this Joint Chairmen's Report?

7 MR. HICKS: Nice job, Iman.

8 MS. ROBIN HILL: Beautiful job.

9 MS. CASSIDY: I have a question, or comment.
10 Iman, this is great. I am a little confused about the
11 title of "Inaccurate Comparison to Other State Health
12 Boards." I understand it, but nowhere in the explanation
13 does it tell me how this is inaccurately compared to
14 other health boards. I get a gist of it. I think you're
15 saying that the Board of Nursing reviews a lot of cases
16 in these levels, whereas the Board of Pharmacy does this
17 or the Board of Physicians does that. I'm a little
18 confused by the title versus the information. And I love
19 the information, I don't want to say that I don't. I
20 think it's very important, but I'm wondering if there
21 needs to be something else here or maybe it needs to be

1 titled something differently.

2 MS. EVANS: Iman?

3 MS. FARID: Yes.

4 MS. EVANS: Sara is in boardroom. I am going
5 to ask if she can explain it and for you to take some
6 notes and make some revisions. Okay?

7 MS. FARID: Absolutely.

8 MS. EVANS: Sara, I know I caught you off
9 guard. Thank you so much.

10 MS. TONGUE: Good morning, everyone. My name
11 is Sara, and I am the director with the Enforcement
12 Division. I just want to give you a little bit more
13 background of where that information came from.

14 So, our investigators are being compared to
15 health occupations investigations. Other health
16 occupation boards do not do what we do across the board,
17 from our licensees and certificate holders, how much
18 investigating we do. For instance, the nurses were
19 originally classified as health facilities nurse
20 surveyors, and within that classification that means
21 they're going out to healthcare facilities serving the

1 building, which we do not do. So, that's one concern.
2 Their surveys are checklists. We don't have checklists.
3 Our investigations go over really in depth review of all
4 our certificate holders and licensees, including advanced
5 practice, direct-entry midwives, and we're not surveying
6 those. So, that's a big concern.

7 Then, with the health occupations investigator,
8 what they came back with, they're looking for six years
9 of law enforcement. These are police officers that they
10 are classifying the role as. We're not using police
11 officers within our roles here. So, these are some of
12 the differences between what they're classifying and how
13 they're lumping all the investigators for the state
14 versus what we truly do here.

15 MS. EVANS: And can you also go over the Review
16 of Investigations as far as what you do and what the
17 others do outside of the checklist?

18 MS. TONGUE: Yes. As you know, here, when we
19 do our Report of Investigation and go through our peer
20 review process and it goes to a final review, then it
21 goes through the CNA Advisory for certificate holders, or

1 our ROI Review Committee for our licensees, and then it
2 goes through our HOPL, Health Occupations Prosecution and
3 Litigation, for recommendation of charges based on the
4 information that's inside. Other health occupation
5 boards may be submitting information just without a
6 report and having the prosecutor or their attorney write
7 up the report themselves. That's a big difference
8 between, like, with us and another health board. Some,
9 like, OHCQ they are not writing, you know, when they are
10 going up for their surveys. It's not writing a whole
11 report on their investigation. It's their investigation
12 facility not personnel when it comes to the incidents.

13 So, those are some of the differences when it
14 comes to our process. But again, I just don't think when
15 I've got the report back of a health occupations
16 investigator and they are looking more into law
17 enforcement, that's a big concern for me because it
18 completely takes out anyone that may have health
19 experience, nurse that we truly need here to investigate
20 complaints. And just to clarify some information, yes,
21 we do have three nurse investigators on our team, but I

1 am occupied in one of those positions. I oversee
2 Enforcement. Enforcement has six units within
3 Enforcement itself. Our nurse investigator for cold
4 case, she's one of our other nurse investigators. She,
5 alone, along with Lanier, who is a new non-nurse
6 investigator with us, they are handling all of the cold
7 cases, which is about 2,800 cases in itself. Then that
8 only leaves one of our other nurse investigators, who is
9 Sophie, that takes pretty much anything else when it
10 comes to practice-related. Our manager of enforcement,
11 my partner, she is a non-nurse investigator, but she's
12 also helping me out in other Enforcement Division duties.
13 So, when you're looking at that number, we're actually
14 working double duties.

15 We've recently received -- one of our
16 investigator positions, our nurse investigator positions,
17 was frozen. They felt as though the position was being
18 overpaid and they froze the position. I had to do a
19 reclass and truly identify the role of this nurse. And
20 when they looked at it, the position actually came back
21 much higher, and it took it out of the health facilities

1 nurse surveyor position and it took it to a nurse
2 consultant, and this is what we need. The issue that I'm
3 having is that with our non-nurse investigators, they are
4 not being looked at -- they feel as though those
5 positions should be occupied by a police officer or
6 somebody with a minimum of six years criminal
7 investigation history. That's not helpful to us. So,
8 that position was frozen. I did the request for the
9 nurse that came back as a consultant. They just released
10 the PIN. It's been sitting for over six months. These
11 are our issues. And I'm being honest with you, our team
12 is burnt out. I am burnt out. We need help, and I've
13 been screaming it from the top of my lungs for a very
14 long time. We're doing what we can do at this point with
15 the resources that we have, but I cannot continue to ask
16 my team to run on fumes of fumes. We're not going to
17 last.

18 MS. CASSIDY: Thank you. I appreciate that. I
19 do understand the difference in the positions. My only
20 comment that I need to go back to is that with that
21 title.

1 MS. TONGUE: I do understand.

2 MS. CASSIDY: They're going to come back and
3 say, "What do you mean by that?" "I don't understand."
4 "How are you comparing A to B?" And that's all I'm
5 saying. When I read the information there, I am just
6 reading, this is everything that we do.

7 MS. TONGUE: And what I can -- so with the
8 health facilities nurse surveyors position that MS22
9 showed the differences between the nurse consultant that
10 we use here versus that position. I will make sure that
11 Iman has both of those.

12 MS. CASSIDY: So, just looking at this report -
13 -

14 MS. TONGUE: No, I do understand that.

15 MS. CASSIDY: Thank you.

16 MS. TONGUE: You're welcome. And just to
17 clarify another statement, Iman, remember our Triage
18 Committee has two meetings per month to go over
19 complaints. That is reviewing 60 to 80 complaints per
20 meeting. So, on average, we're looking at 120 to 160
21 complaints per month.

1 MS. BEESON: I was going to add, you
2 highlighted a lot of the competencies for the role that
3 are very different and unique. I think in really
4 identifying those higher level competencies that those
5 require the clinical appreciation and understanding, but
6 also the capacity to collate that into a full actionable
7 report, is a competency well above what you highlighted
8 in the other roles, and I would love to see some of that
9 captured in that. I hope that would get us closer to
10 what we need to get to here. And, thank you, for your
11 service, truly.

12 MS. TONGUE: You're welcome.

13 MR. HICKS: Anyone else?

14 MS. BEESON: You guys are doing a great job.

15 MS. TONGUE: Thank you.

16 MR. HICKS: So, Iman, I think two other areas
17 that perhaps we would like to add, or I think should be
18 added into the Section 4, and primarily under Staff
19 Retention, is really around the staff's requirement or
20 need for staffing to cover other departments and complete
21 the work that they have to do, and how that just

1 escalates burnt-out from the team. So, when you're
2 looking at staff retention, you know, as we've already
3 heard, you can only do so much before the burnout factor
4 becomes real. So, I think that perhaps that has to be
5 addressed here, and we definitely have examples of how
6 one department needs to cover for another department to
7 try to get things still moving, type of thing.

8 The other thing, and again this was just
9 brought up recently, it was around the whole delay or, I
10 don't know the right term, but the amount of time it
11 takes --

12 MS. EVANS: The approval process.

13 MR. HICKS: Yes, thank you, Karen -- the
14 approval process for PINs to be posted once approved
15 because that in of itself can take months. Once the PIN
16 is approved, you know, if it's approved today it may not
17 get posted until January, which, you know, isn't helping
18 anybody. So, I think that needs to be addressed in this
19 report as well in terms of staffing because that impacts
20 all of it.

21 MS. BEESON: Do we have that data to show from

1 the time of request to the time to approve? Because that
2 could be really helpful.

3 MS. EVANS: Rhonda and I have been tracking.
4 We have it. I can send you the grid, Iman.

5 MS. FARID: Perfect.

6 MS. CASSIDY: Maybe along with staff retention
7 is, going back to what Sara said, is staff
8 classification. You have this position classified as "A"
9 but you really need "B". And so, that takes a while to
10 reclass that job. Maybe that's part of it, too. I mean,
11 maybe part of this can be an argument for the Board to
12 reclassify the investigator positions out of this health
13 facility thing to a nurse consultant to maybe -- you know
14 what I mean, not a nurse consultant but --

15 MS. EVANS: Part of the problem is that the
16 State works with these class specifications, and so they
17 try to fit whatever role, and then they compare you to
18 other agencies that we can't be compared to. We are very
19 unique. So, including the Department of Labor we have
20 been compared to. We're a totally different function.
21 And our sister boards don't do everything that we do, nor

1 do they have the amount of disciplines that we oversee.
2 They don't do approval of CNA programs or nursing
3 programs or all those other things that we have to do.
4 So, it's like comparing apples and oranges, and it's very
5 difficult for them to understand that it's not a compare.
6 I don't know how this can be done, but we need to be able
7 to develop our own class specifications because it
8 doesn't equate.

9 MS. CASSIDY: Exactly.

10 MS. HAYWARD: Plus, we get into the depth of
11 not only approving the programs, but we approve those
12 people that teach those programs.

13 MS. EVANS: Right.

14 MS. HAYWARD: And that piece is not on there.
15 We have to go to that depth as well for approvals.

16 MS. EVANS: So, we have to the same
17 accreditation status as MHEC as far as USDOE is
18 concerned. No other board has that either, and there's
19 only five boards in the United States, nursing boards I
20 should say, that have that particular status.

21 MS. HAYWARD: I think it's a knowledge deficit,

1 and once that information is out there, we will have more
2 support.

3 MS. EVANS: But you have to want to hear the
4 knowledge.

5 MS. HAYWARD: Yes, but this is wonderful. It
6 does help describe the process. And now, if you can't
7 move a person from this desk to this desk because they
8 don't have access to the information to do this job as
9 suggested in the past that we just move people to where
10 they're needed to do that inside these walls. We don't
11 have access to that information.

12 MS. EVANS: Correct, and we have to make sure
13 that what happens at the -- I will speak about
14 administrative services, what happens at the front desk
15 doesn't interfere what happens at the back end. But when
16 you only have four people, and one is the manager,
17 there's limitations. So, someone always, from the front
18 desk, someone always has to be assigned to the back end.
19 So that can be perceived as being a conflict, but they
20 have to have access to those things so that we're able to
21 function.

1 MS. HAYWARD: And that is what this is saying.

2 MS. EVANS: Correct, but we are working with
3 what we have.

4 MR. HICKS: So, Iman, I think there is a lot of
5 things that may need to be revised in this before calling
6 for a vote to accept that. So, can you --

7 MS. HAYWARD: And not because she didn't do a
8 fantastic job.

9 MR. HICKS: Yeah, absolutely not.

10 MS. HAYWARD: Put that on record somewhere that
11 she did a fantastic job.

12 MR. HICKS: It was phenomenal. I just would
13 like for -- I mean, there was a lot that was discussed
14 about this, a lot of recommendations for supporting
15 documentation, and I think if you can go back and just
16 kind of update those and then bring it back to us.

17 MS. EVANS: Well, we have a deadline of
18 November 1st. So, we won't have another board meeting.
19 So, what I can suggest is that once Iman finishes it, if
20 everyone can look at their email and then give approval
21 that way. Make sure you copy Mike, Katie, Rhonda, and

1 myself on that email.

2 MR. CONTI: We will have to do an open meeting
3 for that.

4 MS. EVANS: We will have to do an open meeting?

5 MR. CONTI: We could do an open emergency
6 meeting.

7 MS. EVANS: Oh, we will do an emergency open
8 meeting.

9 MR. CONTI: It can be online. I mean, it
10 doesn't have to be in person.

11 MS. EVANS: We can do a virtual emergency open
12 meeting.

13 MR. HICKS: So, we will follow up with that.
14 Thank you, Iman.

15 MS. FARID: Thank you. And I also just wanted
16 to just correct the timeline for this last report. So,
17 this Chairmen's Report that we're referring to
18 investigations is due November 15th.

19 MS. EVANS: Okay.

20 MR. HICKS: I would rather us have an emergency
21 meeting early so that we can review this so that if there

1 are any other edits that need to be made can be made by
2 the deadline. So, just watch out for that date to come
3 up.

4 MS. FARID: Absolutely.

5 MS. EVANS: Thank you, Sara. I appreciate it.

6 MR. HICKS: Thank you, Sara.

7 ALL: Thank you.

8 MS. TONGUE: Absolutely.

9 MS. EVANS: Thank you, especially since I
10 caught you off guard. Thank you.

11 MR. HICKS: We will move down to 9, Quarterly
12 Reports. Amber?

13 MS. HAVENS-BERNAL: Good morning, everyone. I
14 am Amber Havens-Bernal with the Enforcement Division's
15 Discipline Program and Compliance Program.

16 This is the quarterly report for July, August,
17 and September of 2022. So, first I will do the
18 Discipline Program status report. Cases voted for
19 charges and transferred to the Office of the Attorney
20 General, 6. Total summary suspensions issued, including
21 orders continuing summary suspension, 6. There were 13

1 cases scheduled for case resolution conference. There
2 were a total of 6 consent orders executed; 7 voluntary
3 surrenders; no cases were rescinded and dismissed; 16
4 default cases were sanctioned; and we had 7 hearings
5 held, that includes show cause hearings and evidentiary
6 hearings.

7 The compliance status report: Probation orders
8 initiated, 4; reprimands with conditions initiated, 1;
9 respondents scheduled with the program case manager, 3;
10 probation orders terminated, 5; cases presented to the
11 Board for violation of probation, 2; total cases on
12 probation with the Board currently is 59.

13 Any questions?

14 MR. HICKS: Any questions for Amber?

15 (No questions posed)

16 MR. HICKS: Thank you, Amber. We will move
17 down to Safe Practice Committee. Valencia?

18 MS. SCOTT: She's coming.

19 MR. HICKS: Okay. Monica, we will move down to
20 you for Direct-Entry Midwifery.

21 MS. MENTZER: Good morning, everyone. For 9D

1 we are going to look at the quarterly report for the
2 first quarter, FY23.

3 Meetings: The committee holds scheduled
4 meetings monthly on the first Friday of each month. The
5 committee meets as necessary to conduct committee
6 business. The meetings are held when there are
7 sufficient agenda items or when the Board received
8 applications for initial licensure as a direct-entry
9 midwife. During the first quarter FY2023, July 1, 2022
10 to September 30, 2022 the committee met twice, on July 1,
11 2022 and September 2, 2022.

12 Licensees: Currently there are 33 active
13 direct-entry midwives licensed in Maryland.

14 Status of Work Completed: At its Open Session
15 meeting on July 1, 2022 the committee finalized the
16 recommendations regarding updates to the annual data
17 collection form, committee reviewed its recommended
18 changes to the annual data collection form at the July 1,
19 2022 meeting, and presented the requested changes to the
20 form to the Practice and Education Committee on July 15,
21 2022 to obtain a recommendation for approval from the

1 Practice and Education Committee to the Board. On July
2 27, 2022 at its Open Session meeting the Board accepted
3 the recommendation from the Practice and Education
4 Committee and approved the updated form. A copy of the
5 updated form was sent by U.S. Postal Service to the
6 current address on file to each licensed
7 direct-entry midwife with instructions to return the
8 completed form to the Board by October 1, 2022.

9 Status of Work in Progress: Review of the
10 annual data collection form as required by Maryland Code,
11 Annotated Health Occupations, Section 8-6C-10. Pursuant
12 to and in accordance with Maryland Code, Annotated Health
13 Occupations, Section 8-6C10, licensed direct-entry
14 midwives are required to complete and submit a data
15 collection form approved by the Maryland Board of Nursing
16 on an annual basis by October 1st of each calendar year.
17 The annual data collection form requires that the
18 licensed direct-entry midwives report certain data to the
19 Board regarding their clients and practice between July
20 1st and June 30th of each year, the reporting period.
21 The committee reviews and aggregates the data from the

1 reporting period submitted by the licensed direct-entry
2 midwives and then reports the results to the Maryland
3 Board of Nursing along with any recommendations from the
4 committee regarding the following: The continuation and
5 improvement of the licensure of licensed direct-entry
6 midwives in the state; Number 2, any recommendations
7 regarding expanding the role, scope of practice of
8 licensed direct-entry midwives; and Number 3, any
9 recommendations, including recommendations for
10 legislation regarding the scope of practice of licensed
11 direct-entry midwives to include vaginal birth after
12 Caesarean. The Maryland Board of Nursing then reports
13 these results to the Maryland General Assembly by
14 December 1st of each calendar year.

15 Membership on Committee: The appointment
16 member on the committee representing the Maryland
17 Hospital Association is Dr. Monica Bucher, M.D. At its
18 meeting on July 1st Dr. Bucher notified the committee
19 that due to her clinic schedule she is unable to attend
20 the committee meetings as scheduled on Friday mornings
21 and may need to resign from her appointment to the

1 committee.

2 Meetings: The next meetings of the
3 Direct-Entry Midwifery Advisory Committee had been
4 scheduled and occurred on September 2, 2022 and October
5 14, 2022.

6 Any questions?

7 MR. HICKS: Any questions for Monica?

8 MS. JACQUELINE HILL: I have a question.

9 MR. HICKS: Dr. Hill?

10 MS. JACQUELINE HILL: How long was Dr. Bucher a
11 part of the committee?

12 MS. MENTZER: She was appointed in -- her first
13 term appointment occurred on January 31, 2022.

14 MS. JACQUELINE HILL: This year?

15 MS. MENTZER: Yeah, earlier this year. She did
16 send an email, and I did share that email with Ms. Evans
17 and with Ms. Scott notifying that she has commitments as
18 chief of the department of the OB-GYN at one of the
19 hospitals, and it's just not working for her. She wanted
20 to know if the committee could change the date. And that
21 was taken to the committee and discussed at our last

1 committee meeting, and the other members made it clear
2 that they understood when they signed up to be on the
3 committee what the commitment was, and they already have
4 everything arranged so that they can be available. And I
5 do have very good attendance from the other six members
6 on this committee at the Friday meetings.

7 MS. JACQUELINE HILL: Well, perhaps Dr. Bucher
8 could recommend someone.

9 MS. MENTZER: Well, the Board will be the ones
10 that will receive any potential candidates for this
11 position. I believe in the past that it was the Maryland
12 Hospital Association, Jane Krienke, who researched who
13 would be a potential applicant for the Board to consider
14 to reappoint for this position.

15 MS. EVANS: We can reach out to Jane and
16 provide her with what the position stated. Jane will
17 assist us in that matter.

18 MS. MENTZER: She attended one meeting from
19 January till our last meeting was held this month in
20 October, early-October.

21 MS. EVANS: The Maryland Hospital Association

1 has been a great partner with the Board. They really
2 have been.

3 MS. MENTZER: It's just they have to be sure
4 when they recommend somebody that that person clearly
5 does understand when the meetings are held and that they
6 will be available.

7 MS. EVANS: Just send me what they need to
8 know.

9 MS. MENTZER: Okay.

10 MS. EVANS: Send it to both, Rhonda and myself,
11 and we will get it to Jane.

12 MR. HICKS: Any other questions for Monica
13 about midwifery?

14 (No questions posed)

15 MR. HICKS: All right. Monica, you can
16 continue with Electrology.

17 MS. MENTZER: Okay. For Electrology, this is
18 9E. First quarter report, FY2023 quarterly report to the
19 Board, Electrology Practice Committee.

20 Meetings: The Electrology Practice Committee
21 meets as necessary to conduct committee business. The

1 committee meets as necessary when there are sufficient
2 agenda items or when the Maryland Board of Nursing
3 received initial or renewal applications for licensure as
4 an electrologist or an electrology instructor. The
5 committee met twice during the first quarter of FY2023 on
6 July 13, 2022 and September 14, 2022.

7 Licensees: Currently there are 47 active
8 elcetrologists and 2 active electrology instructors
9 licensed in Maryland.

10 Status of Work Completed: Review of initial
11 applications for licensure as an electrologist or an
12 electrology instructor. The committee reviewed one
13 application received to the Board on October 7, 2021 for
14 initial licensure to practice electrology that has not
15 been able to move forward as the applicant has not
16 demonstrated she has been able to successfully pass the
17 theory portion of the examination administered by Pro
18 Metrics. This applicant is unable to be scheduled for
19 the clinical portion of the required examination at this
20 time. This application will be considered abandoned if
21 it is more than one year from the date the application

1 was received to the Board.

2 The committee reviewed one application received
3 to the Board on September 12, 2022 for initial licensure
4 to practice electrology. The Electrology Practice
5 Committee members reviewed the initial application and
6 was able to recommend approval of the applicant as
7 meeting the requirements to schedule the theory
8 examination administered by Pro Metrics. Ms. Debra
9 Larsen, the committee chairperson, has contacted the
10 applicant to provide the applicant with the information
11 needed for the applicant to schedule the theory
12 examination.

13 Review of Reinstatement Application for
14 Licensure as Electrologist and/or Electrology Instructor:
15 The committee received one application for reinstatement
16 of an electrology license received to the Board on
17 September 1, 2022 for a licensed electrologist that the
18 Board has placed on an inactive status. The committee
19 reviewed the application, and pending the official
20 results of the criminal history record check that have
21 not yet been received to the Board of Nursing Background

1 Review Department from the Criminal Justice Information
2 System, was able to recommend to the Board that the Board
3 approve the reinstatement of Ms. Debra Winters, License
4 Number E01457, at its next scheduled Open Session
5 meeting. So, we still do not have the results of that
6 report in the Background Review Department yet. So,
7 there's been a little bit of a delay, but that will be
8 coming to you hopefully next month.

9 Standardized Processes for the Onsite Survey of
10 the Licensed Electrologist Practice Office: The
11 committee completed its recommendations to the Board
12 regarding the Board's request to the committee to develop
13 Board objective criteria and standardized processes with
14 respect to determining when an onsite inspection of an
15 electrology office is warranted. In addition, the
16 committee is considering in including in its
17 recommendations to the Board: Standards and processes
18 for committee members and/or Board staff conducting an
19 onsite inspection, and 2; standards and processes for
20 evaluating the findings of an onsite inspection including
21 potential next steps, such as; requiring a plan of

1 correction, additional survey, and/or disciplinary action
2 if warranted. The committee's report with
3 recommendations to the Board at its Open Session meeting
4 was provided on September 27, 2022.

5 Membership: Ms. Debra Larsen, licensed
6 electrologist and chair of the committee, has completed
7 her second four-year term as a committee member on June
8 30, 2021. The Board has posted a notice on its website
9 requesting any interested licensed electrologist who meet
10 all of the requirements for an appointment to the
11 committee to submit a letter of interest with resume to
12 the Board. To date, the Board has not received any
13 potential candidates interested in being considered for
14 an appointment to replace Ms. Larsen. Ms. Larsen is able
15 to continue to serve unless and until a successor is
16 appointed and qualifies in accordance with Maryland Code,
17 Annotated Health Occupations, Section 8-6B-05F3.

18 The next meetings of the committee have been
19 scheduled for October 5th, which did occur, and on
20 November 2, 2022.

21 MR. HICKS: Any questions for Monica?

1 (No questions posed)

2 MR. HICKS: Thank you.

3 MS. MENTZER: You're welcome.

4 MR. HICKS: We will go back up to 9B.

5 Valencia?

6 MS. JACKSON: Good morning, everyone. My name
7 is Valencia Jackson. I am currently the Safe Practice
8 coordinator here at the Board. The stats that I will be
9 giving today are reflected in the months of July through
10 September.

11 So, meetings scheduled and held per quarter was
12 a total of 6; two for each month. The participant number
13 total -- the number of total participants in the program
14 is 64.

15 Participants scheduled for committee meetings:
16 July, 21; August, 15; September, 15; for a quarter total
17 of 51.

18 New agreements given: July, 1; August, 2;
19 September, 3; for a quarter total of 6.

20 Expelled due to non-compliance: July, 1;
21 August, 2; September, 2; for a quarter total of 5.

1 Successful discharges from the program: July,
2 2; August, 1; September, 1; for a quarter total of 4.

3 MR. HICKS: Any questions?

4 (No questions posed)

5 MR. HICKS: Thank you so much.

6 MS. JACKSON: Thank you.

7 MR. HICKS: We will move down to 9G,
8 Investigations Status Report. Rosalyn?

9 MS. BATES: Shawnta'

10 MR. HICKS: I'm sorry, Shawnta'.

11 MS. BATES: It's okay. Good morning.

12 ALL: Good morning.

13 MS. BATES: I have the status for the
14 Complaints and Investigations Department. So, complaints
15 received, the numbers we have reflect are what they were
16 for July through September. I just want to inform you
17 that they have gone up and basically tripled. So, they
18 were kind of low for those months, but we are back up to
19 our normal of incoming complaints.

20 So, complaints received for July, there were
21 42; for August, 49; and for September, 52; for a quarter

1 total of 143. Complaints closed by take-no-action:
2 July, 34; August, 18; and September, 27; for a quarter
3 total of 79. Complaints closed by charges: July, zero;
4 August, 1; September, 1; for a quarter total of 2.

5 Cold cases: Complaints closed by
6 take-no-action backlog review; July and August were zero;
7 10 were closed in September; for a quarter total of 10.
8 Cold cases closed administratively: July, 5; August, 2;
9 September, 9; for a quarter total of 16.

10 The average number of days between receipt of
11 the complaint and the report of investigations
12 submission: July, 219; August, 553; September, 237; for
13 a quarter average of 336. Our total open current cases
14 right now are 2,838, and our total cold cases are 2,767.

15 MR. HICKS: Any questions?

16 MS. JACQUELINE HILL: Yes.

17 MR. HICKS: Yes, Dr. Hill?

18 MS. JACQUELINE HILL: Thank you for the report.

19 MS. BATES: You're welcome.

20 MS. JACQUELINE HILL: So, what do you attribute
21 to the tripling of the numbers from the summer to

1 September?

2 MS. BATES: It's just the number of complaints
3 that we're receiving. We start the month of October.
4 We've just started receiving so many more complaints.
5 Right now we are up to like 90 for the month, and the
6 month isn't over.

7 MS. JACQUELINE HILL: Is that the normal
8 pattern? In the summer they go down, and then they go
9 up?

10 MS. BATES: Yes.

11 MS. JACQUELINE HILL: They must be vacationing
12 a lot in the summer.

13 (Laughter)

14 MR. HICKS: Any other questions? Nicole?

15 MS. BEESON: When the complaints are first are
16 inspected we don't really have eyes on the general themes
17 or buckets of trends in the complaints, and I'm wondering
18 if that's relevant to the Board for us having an
19 appreciation of what's happening in the greater
20 environment in the context of our healthcare systems.

21 MS. BATES: Our complaints range in the types

1 of complaints. So, we get a lot of neglect, not
2 following practice standards, sexual abuse, abandonment,
3 physical abuse, psychological abuse. Abuse is one of the
4 highest ones, normally. It's a lot of neglect and
5 abandonment, but it really just depends.

6 MR. HICKS: I think Nicole has a good point.
7 If we had an opportunity to have the breakdown of all of
8 those, because we know that perhaps there's probably in
9 some cases one group of investigations maybe take longer
10 than another group. And so, if we could see the trending
11 where perhaps that longer time that it takes to do an
12 investigation, that number is "X" whereas the lower time
13 of investigation is "Y", right? And then we see that
14 most of your cases were laying up in this "I" number of
15 time of investigations. Just for reporting purposes, I
16 think it would be nice for us to be able to see that.

17 MS. BATES: So, you want to see as far as the
18 complaints coming in, or the investigations themselves?

19 MR. HICKS: I think what you should do, and I
20 don't know if this is possible, but, yes, what are the
21 complaints that are coming in, how many of those are you

1 getting on a month-to-month basis, where you stand total
2 in the investigations, and then -- I don't know if it's
3 doable, but do you have, like, an average time when it
4 takes to do a child abuse case?

5 MS. TONGUE: We can, but it really is case
6 dependent.

7 MR. HICKS: Okay.

8 MS. BATES: They are case dependent.

9 MS. TONGUE: But we can outline.

10 MR. HICKS: So, where your cases are, right,
11 and those cases that we know may take a little bit longer
12 to do.

13 MS. EVANS: So, one of the things is -- and,
14 Sara and Shawnta', please correct me if I'm incorrect in
15 this. But we try to handle all the immediate cases that
16 have priority first. So, the timelines are skewed
17 because we have to wait for witnesses; we send out
18 subpoenas; they may not answer and will have to send it
19 out again; or a subpoena is sent to an address that we
20 have on file, and the person is no longer there. Then,
21 if we're requesting hospital or facility documents,

1 depending on the amount of information we are requesting
2 -- I remember one time Sara got six boxes for one case,
3 big boxes. I said, "Help," because it was so -- lots.
4 And so, based on the time they send it back to us, so
5 it's kind of hard to give you a time. Did I get that
6 correct?

7 MS. TONGUE: And another thing, another
8 consideration that's a big factor with us, usually with
9 our priority cases are either a physical abuse or sexual
10 assault, theft, diversions, there has been a significant
11 uptick recently. We have a lot of diversion coming in
12 and substance abuse.

13 MS. BEESON: And that's the thing I was saying.
14 In the broader perspective, I think as a Board it will be
15 very helpful for us to understand where there's an uptick
16 in something. We need an awareness of that, for sure.

17 The next question: What do we do with that
18 information and how can we facilitate other conversations
19 around those things?

20 MS. TONGUE: Sure. Another consideration for
21 those particular type of cases, because either DEA is

1 involved or there has now been criminal charges, we
2 pretty much are at a standstill for those investigations
3 until the criminal case resolves. Sometimes, you know,
4 DEA asks us to hold off on our investigation because they
5 are doing an undercover investigation. So, it really
6 depends on those, but usually it's that because, you
7 know, we're waiting for the criminal investigation to
8 resolve first in the criminal courts, and then we can
9 follow up after, because we don't want to interview
10 witnesses on our end before the prosecutor or defense
11 attorney is able to interview on that end. So, that's
12 one of another big significant timeline with us, is that
13 the criminal case needs to resolve.

14 And also, I think that recently with these
15 substance abuse and drug diversions, a lot of people
16 don't know about our Safe Practice Program. We have
17 revamped the program, and we are still in the process of
18 revamping it. But we have done education with Ontario,
19 Canada, other state boards, too, because they're learning
20 about our program revitalization. They are asking more
21 questions about it. There's a particular case that had

1 been where I had to go out to the facility because a
2 situation happened, and they were not aware of our
3 program at all, and this is a local facility. So, I
4 think just doing some outreach to the community and
5 education regarding that program will actually be very
6 beneficial. We spoke about it in our committee meetings
7 that we have twice a month. I just sit there as a
8 liaison between the committee and the Board just in case
9 they have any questions about that. So, they are very
10 exciting. We are in the process of doing a program
11 orientation. So, just that little piece alone, also.
12 And usually, when we get those reports a lot of people
13 are self-reporting themselves of drug usage or drug
14 diversion. We give those to Safe Practice, but also the
15 facility report overage is they don't meet -- there's
16 certain criteria where they will not meet initiative to
17 the program, but if they do, we try to gear them to our
18 Safe Practice Program as well.

19 MS. BEESON: Thank you.

20 MR. HICKS: And the other data that I think
21 would be important to report out is how many of those

1 cases do you get a month that are priority because, you
2 know, if you get 50, and 45 of them are priority that's a
3 struggle. And I just want to say, you know, with respect
4 of your team's staffing, this is not something I want --
5 that we would expect tomorrow, but just at some point
6 when you guys are able to breathe a little bit and you
7 start doing your reporting, we can add that. It's not
8 something that needs to occur right away.

9 MS. TONGUE: Sure.

10 MR. HICKS: Any other questions?

11 MS. EVANS: And I just also want to add, when
12 we speak about the 540 days when we have to wait on
13 things like DEA, that also affects our timeframe, which
14 still means we get the ding for it, but we have to wait
15 for others just like we have to wait for other federal
16 agencies that also affects our timeline.

17 MS. SCOTT: And these are calendar days, not
18 business days.

19 MS. EVANS: Yes.

20 MS. STEINBERG: Yeah, I have had cases with the
21 DEA over the years. I mean, I had cases with the DEA and

1 two years later they are finally getting things together.

2 MS. EVANS: So, maybe what we need to do, Sara
3 and Shawnta', maybe with those particular cases, identify
4 them however you want to identify them just so why we
5 know why this one is taking a little bit longer than the
6 others. Do you understand what I mean?

7 MS. BATES: Yes.

8 MS. EVANS: So, when it comes down to auditing
9 there's a rationale behind why something is taking
10 longer.

11 MS. TONGUE: The investigators have a tracker,
12 and our main tracker identifies our major processes and
13 investigations and the dates. So, yeah, we can
14 definitely do that.

15 MR. HICKS: And again, no pressure. We know
16 you guys are working extremely hard and what you do is a
17 priority. So, what you're doing is a priority. We can
18 get those reports at a later date, but just put it on the
19 to-do list, type of thing.

20 MS. ROBIN HILL: Can I ask a question?

21 MR. HICKS: Mm-hmm.

1 MS. ROBIN HILL: So, if a case comes in that's
2 a priority case, say, for drug diversion, and they do
3 their investigation, is that nurse still practicing
4 during that time?

5 MS. BATES: Some of them are. If they are in
6 the Safe Practice Program they can continue to work.
7 They may have permission to continue to work, but we
8 can't take any action. The Board can't take any action
9 against them until -- if they are not in the Safe
10 Practice Program, you all don't have the ability to take
11 action against them until we have the report written and
12 the investigation completed.

13 MS. TONGUE: So, if they are in the Safe
14 Practice Program, they are not on the investigation side.
15 So, there are pretty much two routes that that case can
16 go. So, if it's in the investigation side, we do not
17 summarily suspend them immediately

18 MS. ROBIN HILL: They could literally be
19 practicing for 540 days?

20 MS. TONGUE: Absolutely.

21 MS. BATES: Absolutely.

1 MS. TONGUE: And more cases will come in, and
2 that is another issue that we have. Unfortunately, the
3 substance abuse is a monster. So, we may be
4 investigating this one diversion from Hospital A; trying
5 to get the subpoena for documents; this person is
6 avoiding us even though we're doing a summons to appear;
7 then the next in is Hospital B, submits in another
8 complaint. So, that is another concern that we have.

9 MS. BATES: And one other thing I did want you
10 all to understand with the Safe Practice, if a person is
11 expelled from Safe Practice, their original complaint
12 actually isn't closed until we finish the expulsion. And
13 so, that leaves a lot. They can be in Safe Practice for
14 three years and not be expelled for violating their
15 contract with Safe Practice. And so, that one case has
16 been open all this time because they've been in the
17 program for three years, and now we have to write an
18 expulsion based on their violation of their agreement
19 with safe Practice, and then that doesn't close the
20 original complaint until you all have voted.

21 MR. HICKS: And that just speaks to the

1 importance of us needing more investigators. Thank you.

2 MS. TONGUE: Thank you.

3 MR. HICKS: Up next is Della with Background
4 Review.

5 MS. SANDERS: Good morning.

6 ALL: Good morning.

7 MS. SANDERS: As Gary said, I am with the
8 Background Review team, and I would like to report
9 Quarter 1 statistics for two functions that the
10 Background Review team is responsible for handling.

11 The first area I would like to report on, the
12 number of applicant backgrounds cleared by the
13 Department. During the quarter, which was 4,949, the
14 breakdown is 1,130 nurse endorsements; 1,475 nurses by
15 exam; certified nursing assistant, 2,343; and one
16 electrologist.

17 The second area that I would like to report the
18 statistics on are the number of cases directed to Matrix,
19 CHRC, and the CHRC Committee, and that was 116 for the
20 quarter.

21 There's not much news other than the CHRC

1 Committee has really been working very hard to allow the
2 applicants a chance to defend themselves after being
3 charged with a misdemeanor or a felony. And we've
4 started having the CHRC Pre-charge meetings to allow the
5 members to get a better understanding of where the
6 applicants are currently, if they're remorseful for past
7 actions, and taking responsibility for their past. This
8 has been a great change in processing the positive cases
9 that we do have, and we've set up the procedures to kind
10 of make it work seamlessly right after we have our normal
11 committee meeting.

12 Other than that, we've hired a new person
13 during the quarter and we look forward to hiring a couple
14 of other people coming up very soon. That's it.

15 MR. HICKS: Thank you, Della.

16 MS. SANDERS: Yes.

17 MR. HICKS: Maxine, Fiscal Management report?

18 MS. TRAYNHAM: Good morning, everyone.

19 ALL: Good morning.

20 MS. TRAYNHAM: Does everyone have a copy of the
21 report? The graph?

1 ALL: Yes.

2 MR. HICKS: It's uploaded, yes.

3 MS. TRAYNHAM: Okay. For anybody who may not
4 be familiar with me, I am Maxine Traynham. I'm the
5 Agency Fiscal Officer, in addition to being the Manager
6 of Administrative Services.

7 Basically, this report is just giving us a
8 snapshot of how we looked at the end of the first quarter
9 for the new Fiscal Year 2023. Unfortunately, we ended in
10 a deficit. The adjusted net, which is basically our
11 taxable income for FY23p, ended in negative \$342,000.00.
12 The year-to-gross Quarter 1, the gross net for FY23 also
13 ended in a deficit. That deficit is primarily due to our
14 crude expenses, being that it is so early in the fiscal
15 year. It's basically due to our crude expenses, which
16 are basically expenses that we've allocated for, but they
17 have yet to be paid out. We have a continued increase in
18 the expenses across the quarter, basically, across the
19 last couple of years from Fiscal Year 2021 to Fiscal Year
20 2023.

21 The lack of increase in our growth, as well as

1 the adjusted revenue, which is the income that is
2 specific to the Board, suggests that we're just not
3 generating enough revenue. Our expenses continue to
4 increase, however we're not bringing in any revenue.

5 As far as the adjusted revenue, it also took a
6 decline as well as our expenses increased as they
7 normally do every year with everything increasing. And
8 basically, the bottom line is, expenses are going to
9 continue to rise, and we just have to figure out ways to
10 generate revenue, and I think the most fundamental method
11 to do so would be to raise fees. I mean, I know it's a
12 very sensitive time right now because we have medical
13 professionals, particularly nurses, that are leaving the
14 profession due to burnout in what we've endured for the
15 last two years. However, everybody is aware that
16 everything is increasing; gas, food, housing, and we have
17 to find ways to generate revenue.

18 Does anybody have any questions?

19 MS. EVANS: No, I agree. Remember, we have not
20 raised our fees since 2008.

21 MS. STEINBERG: I was going to ask.

1 MS. EVANS: We have not been able to raise our
2 fees due to administration.

3 MS. TRAYNHAM: Not allowing it?

4 MS. EVANS: Not allowing it.

5 MS. TRAYNHAM: Very interesting. Because I
6 would think that with the adjusted net that that's
7 something that the Treasury Office normally monitors.
8 So, they're saying that nothing is increasing.

9 MS. EVANS: Our fees our in our regulations,
10 and so they would need to be signed off on.

11 MR. HICKS: I've highlighted with Karen some of
12 the areas that I think offer opportunity. Currently, our
13 CNA programs that we accredit and the renewals, we do not
14 charge for that, and so, yet it takes a lot of Board time
15 to go through the whole process of the application
16 process and the approval process for both just an initial
17 and a renewal. So, there may be opportunity there.

18 MS. EVANS: It's already been set by other
19 boards who actually have CNA programs. They do charge
20 for not only CNA programs, but for nursing programs as
21 well.

1 MR. HICKS: Because you have to cover the
2 manpower that it takes to do all of that, and that's a
3 lot.

4 MS. EVANS: So, every year the Board
5 participates in what's called "The Core Program." That's
6 nationwide as well as with the territories. So, we
7 definitely have the nationwide data that's collected for
8 years. So, actually, I did pull down some things. I
9 just haven't been able to pull it together as far as a
10 chart or anything for everyone just so you can see what
11 the costs are. Iman, I know, has done, probably about
12 two years ago, looked at the rates across the states that
13 are by us as far as New Jersey, Philly, Delaware,
14 Virginia, West Virginia to see what their particular fees
15 are for renewal for license, or even for an initial
16 license. So, we do have that particular data, but we
17 probably need to update it.

18 MS. TRAYNHAM: That would be very helpful.

19 MS. EVANS: Yeah, because, our rent has gone up
20 \$16,000.00 since 2020. We are self-funded, so it is our
21 cost, but it is difficult when you can't keep up with the

1 cost-of-living changes that have happened. So, we need
2 that cost-of-living change.

3 MS. JACQUELINE HILL: So, what's the rationale
4 for not charging fees for CNAs? What's been the
5 rationale for that?

6 MS. EVANS: It was pre-Karen.

7 MR. CONTI: It's just never been done.

8 MS. JACQUELINE HILL: But everyone else pays as
9 far as electrologists and nurses.

10 MS. EVANS: I mean, as far as the nursing
11 programs, the CNAs do pay. They do pay as far as for
12 their initial and their renewal license. They do pay for
13 that. However, CNA training programs, we have not
14 charged for that.

15 MR. HICKS: Initial or renewals.

16 MS. EVANS: Initial or renewals or nursing
17 programs either.

18 MS. ROBIN HILL: Nursing programs don't pay
19 either?

20 MR. HICKS: No.

21 MS. EVANS: So, but when you look at our sister

1 states that do charge, some of them I would never charge
2 anybody. It's what, \$5000.00 a visit? That's extreme.
3 But what I'm saying is, these are other ways we can ramp
4 up our revenue, and I think we need to do that. I mean,
5 we do go out and it does take time. Having recently done
6 a site visit myself, it's a lot of time.

7 MS. STEINBERG: There will be a change in
8 administrative in January. I know the current
9 administration not only did not allow increases, they cut
10 fees throughout the whole department.

11 MS. EVANS: They did.

12 MS. WESTERFIELD: If it's been since 2008,
13 that's more than this administration. That's been two
14 administrations.

15 MS. STEINBERG: True, but I am just speaking to
16 the current one.

17 MS. EVANS: I can't speak for pre-Karen, I can
18 only speak for what I saw when I arrived here, and we are
19 significantly, as far as fees are concerned, we don't
20 even meet some of our sister states as far as fees. In
21 order to have staff, we have to have money, correct, in

1 order to pay salaries. Not only do we have to have
2 salaries, but we have to have all the things that come
3 with the benefits, et cetera. So, we have to be able to
4 afford that. We have to be able to afford computers and
5 other things that the Board needs.

6 MR. HICKS: Necessities.

7 MS. EVANS: Now, even when we go to DoIT, that
8 was not budgeted for this fiscal year, but we still have
9 to --

10 MS. TRAYNHAM: That's what I was going to say.
11 Nothing is included. Everything is extra, extra, extra.
12 So, as we progress through the year everything becomes
13 very expensive.

14 MS. EVANS: Right. So, I am adjusting with
15 Maxine. We are looking to see where we might take money
16 from so that we can pay for some of these things. I have
17 asked Marvin to make a request to DoIT to see how we can
18 be put on a payment plan.

19 MS. WESTERFIELD: So, what's the process? Can
20 we create a proposal? I mean, we can say that we need
21 money. So, what is the process for us to ask for that

1 money? How do we go about doing that?

2 MR. CONTI: Some of the comprehensive research
3 has already been done by Iman in terms of comparisons to
4 other states in terms of the fees. But what you need to
5 do is put together a regulatory proposal to increase
6 fees, add other fees for additional services that have
7 historically not been subject to a fee, bring that
8 proposal to the Board, have the Board review it, and if
9 the Board approves it you send it in. If it gets
10 approved, it gets approved; if it doesn't, it doesn't,
11 but at least you tried.

12 MS. WESTERFIELD: Are we in the process of
13 doing that? My thing is, how would somebody argue this
14 since it's been 2008 and we're asking to do certain
15 things now?

16 MS. EVANS: They can, and have. I was just
17 waiting for the new administration to come in, but we can
18 definitely have everything set. We have to put it in
19 regulation.

20 MR. CONTI: Each and every fee that this Board
21 charges has to be set by regulations.

1 MS. HAYWARD: And there's no fee yet for site
2 visits or any of those things?

3 MR. CONTI: Right.

4 MR. HICKS: And to your point, Dr. Westerfield,
5 looking at the budget, I mean, we have an obligation to
6 try to balance the budget. And so, coming up with a
7 proposal is one way to do that to show that, look, we are
8 looking at the budget and we understand that we need to
9 be fiscally sound and responsible. And so, to correct
10 the deficit this is what we're proposing.

11 MS. EVANS: It has been asked twice since I've
12 been here, and we still have the same fees that we have.

13 MS. JACQUELINE HILL: So, a proposal has been
14 sent in the past and it was denied?

15 MS. EVANS: Just for an increase of fees. And,
16 yes, to answer the second part of your question. Or,
17 also, don't bother to submit.

18 MR. HICKS: And to Karen's point, understanding
19 that the current administration is in effect just for
20 another month and a half, essentially.

21 MS. STEINBERG: Till January.

1 MR. HICKS: What's that?

2 MS. STEINBERG: Till January when we get the
3 new Secretary.

4 MR. HICKS: Right. It may behoove us to wait
5 until the new Secretary comes in so that we can give a
6 historical background and a current state and a
7 recommendation so that they can look at all of that, but
8 start working on it.

9 MS. EVANS: I was going to say, we can start
10 working on it because I have the national data so I can
11 pull that.

12 MS. WESERFIELD: We can proactive in being,
13 like, one of the first to say, "This is what we've been
14 dealing with. Help us fix it," or whatever it may be.
15 And they may say, "No." But when we give these reports
16 saying we need all this staffing, we can also say we have
17 asked to help with this and we were denied.

18 MR. HICKS: Right.

19 MS. WESTERFIELD: But we can't say that we
20 haven't asked since this administration.

21 MS. EVANS: No, we have asked.

1 MS. WESTERFIELD: I understand that you have
2 asked and have been denied. But this is with the new
3 administration.

4 MS. EVANS: Yes.

5 MR. HICKS: And that would be all included
6 within the historical background for the new Secretary to
7 know what our requests have been previously, so on and so
8 forth.

9 MS. ROBIN HILL: Gary, you talked a couple of
10 months ago about subcommittees and payment. Did that go
11 anywhere?

12 MR. HICKS: No, not really.

13 MS. ROBIN HILL: That could potentially give
14 some extra evidence.

15 MR. HICKS: It could, yes. But there was no
16 real recommendations to make to that except for one
17 committee.

18 MS. ROBIN HILL: Okay.

19 MR. HICKS: Thank you for that.

20 MS. TRAYNHAM: Thank you.

21 MR. HICKS: More to come. That concludes the

1 agenda. I will open up the floor to anyone that would
2 like to address the Board. Anyone on line? Anyone in
3 the room?

4 MS. ROBIN HILL: Karen, when will the
5 cumulative fiscal year licensing rates -- not rates, but
6 numbers come out for Testing '22?

7 MS. EVANS: July.

8 MR. CONTI: NCLEX pass rates.

9 MS. EVANS: We do it -- oh, when is it going to
10 be posted?

11 MS. ROBIN HILL: Yeah.

12 MS. EVANS: It has to be approved by the Board,
13 so it would have to be after November, after our next
14 meeting. Have you not received your annual? Is that
15 what you're saying to me?

16 MS. ROBIN HILL: No.

17 MS. EVANS: Oh, that's a different thing.
18 Those can be sent. As far as posting it on the website,
19 we normally give all of it and see where everyone is at.
20 Did you not receive yours?

21 MS. ROBIN HILL: Maybe my boss just didn't

1 share it with me.

2 MS. EVANS: Okay. I thought they had been sent
3 out.

4 MS. ROBIN HILL: Yeah, that might be.

5 MS. EVANS: Do you want to check?

6 MS. ROBIN HILL: I will.

7 MS. EVANS: Okay. If not, let me know.

8 MR. HICKS: We will bring it next meeting for
9 approval and then we will post it on the site.

10 MS. WESTERFIELD: I just have a question. The
11 Board of Nursing, the annual report for nursing schools
12 last year was due in December, will that -- it was due
13 December last year.

14 MS. EVANS: It was. It will be due in January.

15 MS. WESTERFIELD: So, schools should be
16 expecting to receive the information that needs to be
17 sent before then, and it will be due January this year.

18 MS. EVANS: You should have it in early
19 November.

20 MS. WESTERFIELD: Okay, thank you.

21 MS. EVANS: You're welcome.

1 MR. HICKS: Anything else?

2 (No discussions posed)

3 MR. HICKS: All right. In a moment I am going
4 to ask if there's a motion to close the Open Session, but
5 first I'm going to walk us through the written statement
6 that is required by the Open Meetings Act to ensure that
7 all Board members agree with its content.

8 As documented in the written statement, the
9 statutory authority to close this Open Session and meet
10 in Closed Session is General Provisions Article
11 3-305(b)13, which gives the Board the authority to close
12 the Open Session, to comply with the specific
13 constitutional statutory or imposed requirement that
14 prevents public disclosures about a particular matter or
15 proceeding. The topic to be discussed during Closed
16 Session is applications for licensure and/or
17 certification. The reason for discussing this topic in
18 Closed Session is to discuss confidential matters that
19 are prohibited from public disclosures by the Annotated
20 Code of Maryland, Health Occupations Article, Sections
21 8-303(f), 8-320(a), and 1-401, and General Provisions

1 Article Section 4-333. In addition, the Board may also
2 perform Quasi Judicial and administrative functions
3 involving disciplinary matters during the Closed Session.

4 Is there a motion to close this Open Session
5 pursuant to the statutory authority and reasons cited in
6 the written statement, or any discussion thereof?

7 MS. BEESON: So moved, Beeson.

8 MR. HICKS: Beeson.

9 MS. GIBBONS-BAKER: Second, Gibbons-Baker.

10 MR. HICKS: Gibbons-Baker. All in favor?

11 ALL: Aye.

12 MR. HICKS: Opposed?

13 (No oppositions)

14 MR. HICKS: Motion carries.

15 (Whereupon, at 11:02 a.m. the Open Session was
16 adjourned.)

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CERTIFICATE OF NOTARY

I, EDWARD BULLOCK, a Notary Public of the State of Maryland, do hereby certify that the proceedings were recorded via audio by me and that this transcript is a true record of the proceedings. I am not responsible for inaudible portions of the proceedings.

I further certify I am not of counsel to any of the parties, nor an employee of counsel, nor related to any of the parties, nor in any way interested in the outcome of this action as witness my hand and notarial seal this 26th day of October, 2022

Edward Bullock, Notary Public
in and for the State of Maryland

My commission expires: May, 13, 2023

Script for Closing Open Session

In a moment, I am going to ask if there is a motion to close the open session, but first I am going to walk us through the written statement that is required by the Open Meetings Act to ensure that all Board members agree with its contents.

As documented in the written statement, the statutory authority to close this open session and meet in closed session is General Provisions § 3-305(b)(13), which gives the Board the authority to close an open session “to comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular matter or proceeding.” The topic to be discussed during closed session is applications for licensure and/or certification. The reason for discussing this topic in closed session is to discuss confidential matters that are prohibited from public disclosure by the Annotated Code of Maryland, Health Occupations Article § 8-303(f), Health Occupations Article § 8-320(a), Health Occupations Article § 1-401 *et seq.*, and General Provisions Article § 4-333. In addition, the Board may also perform quasi-judicial and administrative functions involving disciplinary matters during the closed session.

Is there a motion to close this open session pursuant to the statutory authority and reasons cited in the written statement or any discussion thereof?

MARYLAND STATE BOARD OF NURSING

Presiding Officer's Written Statement for Closing a Meeting
under the Open Meetings Act (Md. Code Ann., Gen. Prov. § 3-305)

1. **Recorded vote to close the meeting:** Date: 10/20/22 Time: 11:00 am
Location: Maryland Board of Nursing, 4140 Patterson Avenue, Baltimore, MD
Motion to close meeting made by: Beeson Seconded by Gibbons-Baker
Members in favor: Beeson, Cassidy, Lechler, Turner, Hayward, Hicks, J. Hill,
Opposed: None Abstaining: None
Absent: Dwoumana, Vickers, ~~Gibbons-Baker~~

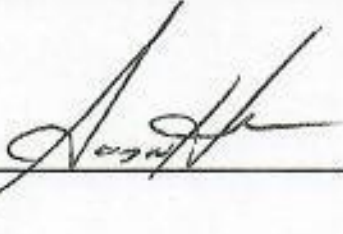
Steinberg,
Lyons,
Westerfield,
R. Hill

2. **Statutory authority to close session.** This meeting will be closed under Md. Code Ann., Gen. Prov. § 3-305(b) only:

(1) ^{MC} ~~1~~ "To discuss the appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom this public body has jurisdiction; any other personnel matter that affects one or more specific individuals"; (2)___ "To protect the privacy or reputation of individuals concerning a matter not related to public business"; (3)___ "To consider the acquisition of real property for a public purpose and matters directly related thereto"; (4)___ "To consider a matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State"; (5)___ "To consider the investment of public funds"; (6)___ "To consider the marketing of public securities"; (7)___ "To consult with counsel to obtain legal advice"; (8)___ "To consult with staff, consultants, or other individuals about pending or potential litigation"; (9)___ "To conduct collective bargaining negotiations or consider matters that relate to the negotiations"; (10)___ "To discuss public security, if the public body determines that public discussion would constitute a risk to the public or to public security, including: (i) the deployment of fire and police services and staff; and (ii) the development and implementation of emergency plans"; (11)___ "To prepare, administer, or grade a scholastic, licensing, or qualifying examination"; (12)___ "To conduct or discuss an investigative proceeding on actual or possible criminal conduct"; (13) X "To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter"; (14)___ "Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiating strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process." (15)___ "To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to: (i) security assessments or deployments relating to information resources technology; (ii) network security information . . . or (iii) deployments or implementation of security personnel, critical infrastructure, or security devices."

3. For each provision checked above, disclosure of the topic to be discussed and the Maryland State Board of Nursing's reason for discussing that topic in closed session.

Citation	Topic	Reason for closed-session discussion of topic
§ 3-305(b) (13)	Applications for licensure and/or certification	To discuss confidential matters prohibited from public disclosure by Md. Code Ann., Health Occ. sections 8-303(f), 8-320(a), 1-401 <i>et seq.</i> and General Provisions section 4-333.
§ 3-305(b) ()		
§ 3-305(b) ()		

4. This statement is made or adopted by , Presiding Officer, Maryland State Board of Nursing.